



**Health Services**  
LOS ANGELES COUNTY

May 4, 2016

**Los Angeles County  
Board of Supervisors**

**Hilda L. Solis**  
First District

**Mark Ridley-Thomas**  
Second District

**Sheila Kuehl**  
Third District

**Don Knabe**  
Fourth District

**Michael D. Antonovich**  
Fifth District

**TO:** Supervisor Hilda L. Solis, Chair  
Supervisor Mark Ridley-Thomas  
Supervisor Sheila Kuehl  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

**FROM:** Mitchell H. Katz, M.D.  
Director

**SUBJECT: MLK COMMUNITY HOSPITAL QUARTERLY  
DASHBOARD (ITEM 41-A July 7, 2015 AGENDA)**

**Mitchell H. Katz, M.D.**  
Director

**Hal F. Yee, Jr., M.D., Ph.D.**  
Chief Medical Officer

**Christina R. Ghaly, M.D.**  
Chief Operations Officer

On July 7, 2015, the Board instructed the Department of Health Services (DHS) to work with the leadership of the Martin Luther King, Jr. Community Hospital (MLK CH) to develop and report back to the Board, in writing, on a quarterly basis, a dashboard that assesses the new hospital's patient workload.

The attached dashboard covers the October 2015 through March 2016 period and was developed together by DHS and the MLK CH. It draws from information obtained from both the MLK CH and MLK Outpatient Center (MLK OC). The dashboard continues to guide the collaborative efforts between the hospital and the outpatient center. We look forward to updating the dashboard quarterly and evolving its content over time, so that it is a valuable tool for collaborative planning between MLK CH and MLK OC.

If you have any questions, you may contact me or Dr. Mark Ghaly, Deputy Director of Community Health, at (213) 240-8107.

**Attachment**

MHK:mg

**c:** Chief Executive Office  
County Counsel  
Executive Office Board of Supervisors

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[www.dhs.lacounty.gov](http://www.dhs.lacounty.gov)

*To ensure access to high-quality,  
patient-centered, cost-effective  
health care to Los Angeles County  
residents through direct services at  
DHS facilities and through  
collaboration with community and  
university partners.*

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MLKCH Quarterly Dashboard  
Oct 2015 - Mar 2016

| ED Metrics          |                                      | Benchmark | Oct-15     | Nov-15     | Dec-15     | Jan-16     | Feb-16     | Mar-16     |
|---------------------|--------------------------------------|-----------|------------|------------|------------|------------|------------|------------|
| Operations          | ED Visits                            | NA        | 3,972      | 3,813      | 4,299      | 4,825      | 5,249      | 5,009      |
| Patient Disposition | Discharge to Home                    | NA        | 3232 (81%) | 3067 (80%) | 3372 (78%) | 3816 (79%) | 4191 (80%) | 4024 (80%) |
|                     | Admit to Inpatient                   | NA        | 346 (9%)   | 337 (9%)   | 413 (10%)  | 481 (10%)  | 504 (10%)  | 480 (10%)  |
|                     | Transfer to Psychiatric Facility     | NA        | 56 (1%)    | 44 (1%)    | 53 (1%)    | 59 (1%)    | 51 (1%)    | 71 (1%)    |
|                     | Transfer to Other Facility           | NA        | 119 (3%)   | 130 (3%)   | 173 (4%)   | 133 (3%)   | 143 (3%)   | 129 (3%)   |
|                     | Transfer to Skilled Nursing Facility | NA        | 1 (0%)     | 2 (0%)     | 2 (0%)     | 1 (0%)     | 3 (0%)     | 1 (0%)     |

| Hospital Metrics       |                            | Benchmark* | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 |
|------------------------|----------------------------|------------|--------|--------|--------|--------|--------|--------|
| Average Length of Stay | All Inpatients             | 4.9        | 3.66   | 3.59   | 4.42   | 3.97   | 3.97   | 3.59   |
|                        | ICU                        | NA         | 2.93   | 2.36   | 3.69   | 3.57   | 4.39   | 3.48   |
|                        | LDRP                       | NA         | 2.25   | 2.79   | 2.29   | 2.37   | 2.19   | 2.24   |
|                        | Medical-Surgical/Telemetry | NA         | 3.39   | 3.23   | 4.16   | 3.75   | 3.60   | 3.32   |

\*Southern CA Regional Benchmark: <http://www.oshpd.ca.gov/Healthcare-Data.html>

| Care Coordination Metrics<br>**Data Obtained from MLKOPC** |                                      | Benchmark* | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 |
|--|--------------------------------------|------------|--------|--------|--------|--------|--------|--------|
| Care Transitions   | MLKCH Inpatient Discharges to MLKOPC | NA         | 96     | 74     | 85     | 136    | 124    | 83     |
|  | MLKCH Discharges to MLKOPC           | NA         | 131    | 120    | 150    | 215    | 216    | 160    |
|  | Total                                | NA         | 227    | 194    | 235    | 351    | 340    | 243    |